SALT Controversy Strategies from Audits through Litigation





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Contact Info





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Agenda

- Phases Audit to Appeals
- Refund Claims
- Audit Examinations
- Administrative Appeals
- Litigation





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Phases – Audit to Appeals







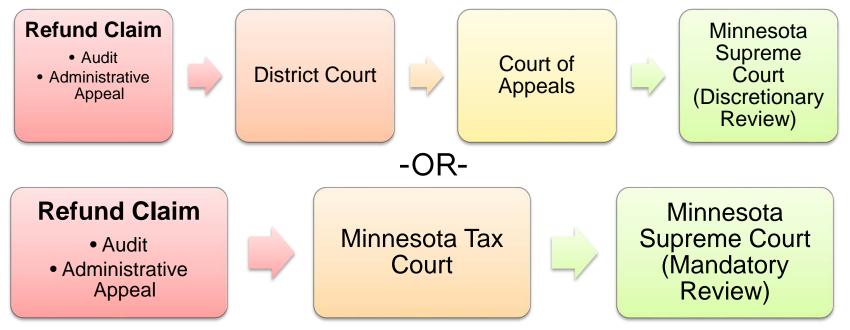
Process Phases Vary by State

- Audit
- Administrative Appeal (non-tribunal)
- Tax Tribunal / ALJ Proceedings
- Tax Court
- District or Circuit Court
- Intermediate Appellate Court
- State Supreme Court
- United States Supreme Court





Refund Claim Appeal Paths in Minnesota

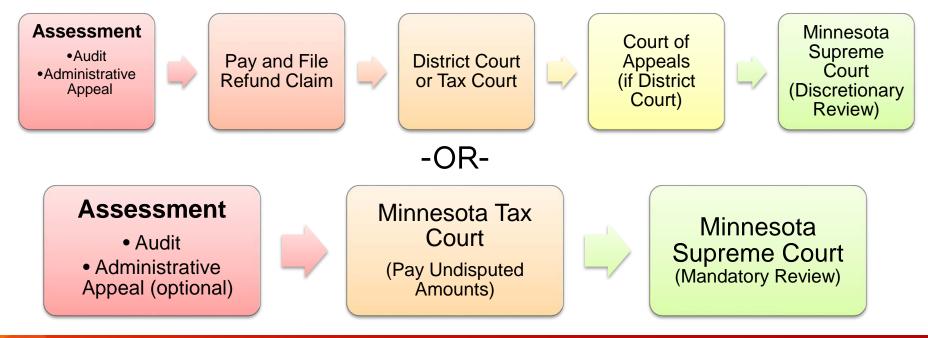






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Assessment Appeal Paths in Minnesota

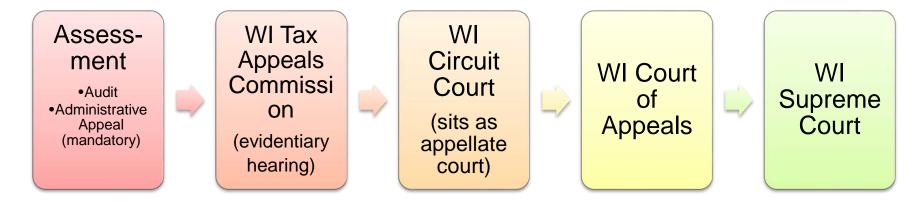








Sample Appeal Path in Wisconsin







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Procedural Issues – Sales and Use Tax

- Vendor Claims
 - Timing of Refund to Purchaser
- Purchaser Claims
 - Not Permitted
 - Permitted Only if Vendor Waives Right
 - Permitted Only if Vendor Assigns Right
 - Permitted Only if Vendor Refused to Respond/File
 - Statutory Limitations (i.e. dollar thresholds, registration requirement, limited number per year, etc.)





Procedural Issues – Sales and Use Tax

- Bad Debt Procedures
 - Private Label
 - General Purpose
- Successors
- Class Actions









Claim Requirements

- Basic Requirements
 - In Writing
 - Specific Grounds
 - Requested Refund Amount
 - Reporting Periods
 - State-Specific Claim Forms, Schedules and Amended Returns





Claim Requirements

- Supporting Schedules
 - E.g. Transactional Worksheets
 - Narrative Explanation of Reason for Request

Sample Worksheet for Sales Tax Paid in Error to a Vendor

The examples are for reference only. Add a column for each local tax.

Invoice Date	Invoice Number	Vendor Name	Item Purchased	Mo/yr tax was paid	Purchase price paid	Total tax paid	MN tax	St. Cloud area tax	Reason for request
3/14/15	7026	XYZ Corporation	Lubricants	3/15	\$1000	\$78.75	\$68.75	\$5.00	Consumed in industrial production
3/22/15	7050	XYZ Corporation	Product Labels	4/15	\$2500	\$196.88	\$171.88	\$12.50	Product ID labels used in industrial production
2/21/16	1371	ABC of St. Paul	Brochures - 95% exempt sent out of state	2/16	\$5000	\$393.75	\$343.75	\$25.00	95% of advertising is used outside MN
TOTAL						\$669.38	\$584.38	\$42.50	





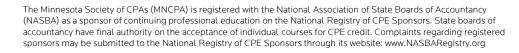


Claim Requirements

- Specific Issues
 - Sales Tax v. Use Tax
 - Bad Debt
 - Apportioned Purchases
 - Incentive Programs & Certifications
 - Research & Development Credits
 - Unitary Group Composition
 - Business/Non-Business Income







- Typical Statute of Limitations
- Timing Within an Audit
 - Auditor Relationship
 - Interest Impact







Timing

- Specific Issues
 - Assessment / Refund / Refund Paid in Error
 - Refund of Assessed Items
 - Impact of Waivers / Appeals Proceedings
 - Impact of Federal Waivers or RARs
 - Amended Returns
 - Closing Agreements



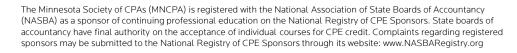


Other Considerations

- Triggering an Audit
 - Sales Tax v. Use Tax
 - Vendor v. Purchaser Claims
- Public Relations Impact
- Impact of Attorney/Client Privilege
- Taxpayer Rights Advocates
- Impact of Streamlined Agreement







Other Considerations

- Optional v. Mandatory Deemed Denials
- Risk of Reassessment by DOR
- Alternative Options
 - Prospective Credits
 - Short-Paying Invoices
- Leveraging a Positive Result
 - Advisory Opinions/Letter Rulings
 - Settlements





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Procedural Issues

- Notice Type
 - Nexus Questionnaire
 - Requirement to File
 - Audit Notice
 - Notice of Proposed Liability
 - Notice of Liability
 - Personal Liability Notice





Procedural Issues

- Initial Information Requests
- Statute of Limitations Waivers
- Sampling Agreements
- Closing Agreements







Information Requests

- General Ledger / Trial Balance
- Transactional Data
- Invoices
- Exemption Certificates
- Incentive Certifications
- Use Tax Accruals
- Tax Returns
- Workpapers
- Apportionment Schedules
- System Configuration Design
- Taxability Matrices
- Bank Records







Objecting to IDR Items

- Don't Overshare
- Reasonable Request or Not?
- Alternative Documentation
- What is the State Entitled To?
- Impact on Auditor Relationship
 - What does auditor really want?
- Do I Need Help?





Typical Audit Issues

- Nexus
 - PL 86-272
- Missing Supporting Documentation
 - Exemptions, Deductions, Credits
 - Purchases without tax
 - Purchase card transactions
- Positions Taken on Returns
- Industry-Specific Audits





Typical Sales and Use Tax Audit Issues

- Atypical Tax Impositions
 - Data Processing and Information Services
 - Insurance Services
 - Software (a.k.a. Wisconsin telecom?)







Defense Strategies

- Preparation
 - Take Advantage of Relevant Technology
 - Reliable and Accurate Data Sets
 - Consistent and Reconcilable Monthly Workpapers
 - Dashboards Leading to Discovery and Correction of Tax Issues
 - Exemption Certificate Management to Enter/Validate/Maintain Certificates
 - Rates and Determinations Through Tax Engines





Defense Strategies

- Preparation (Cont.)
 - Store Relevant Documentation
 - Minimum of Four Years of Data, Invoices, Certificates
 - Apportionment Schedules
 - Mitigate Risks
 - Entity-Level Nexus Evaluation
 - Voluntary Disclosure Agreements
 - Public or Private Letter Rulings
 - Financial Statement Reserves



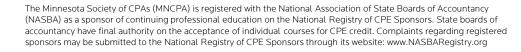


Defense Strategies

- Know your state (people and policies)
- Sampling
 - Know Your Data Before Agreeing to a Sample
 - Limit Population to Relevant Accounts
 - Incorporate Business Trends into Sampling Plan
 - Eliminate Acquired Entities from Population
 - Consider Impact of P-Cards on Sample







Defense Strategies

- Missing Documentation
 - Exemption Certificates Where Needed
 - XYZ Letters (Self-Assessed or Audited)
 - Alternative Documentation
 - Vendor Invoices
 - Purchase Orders







Defense Strategies

- Taxability Disputes
 - Work Through the Department's Chain of Command
 - Review **Everything** Before Providing to the Department
 - Don't Answer Questions You Haven't Been Asked
 - Know Your Statutes, Regulations, Case Law and Their Precedential Weight
 - Consult Help Before Conceding Anything Controversial
 - Keep Litigation in Mind





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Appeals







Settle or Appeal?

- Dollar amount
- Burden of proof
- Future impact
- What are competitors doing?
- Publicity and political impact
- Confidential or proprietary information
- Impact in other states

- Availability of witnesses
- Availability of information
- Opportunity to settle on appeal
- Appeal procedures
- Taxpayer friendly courts
- Internal costs
- External costs





Administrative Appeals

- Appellate Rights & Timelines
 - Representation Capabilities Differ by State
 - Representatives at Tax Tribunals and ALJ Hearings Must Be a
 Practicing Attorney Admitted in That Particular State
 - Appeal Timelines Differ by State; Extensions Often Available
 - Right to In-Person Hearing
 - Right to Provide Supplemental Documentation





Administrative Appeals

- Issues on Appeal
 - Appeals Reviews the Audit File
 - Can Appeals Raise New Issues or Positions?
 - Ability to Hold Appeals in Abeyance Pending Tax Court Results for You or Others
- Preparing for Litigation
 - Potential for Litigation is Leverage in Appeals
 - Create a Trial Ready File as Early as Possible
 - Eliminate Duplicating Efforts/Costs





Administrative Appeal Versus Litigation

- Experience with administrative appeals on same issue
- Confidentiality
 - Administrative appeals are generally confidential
 - Court proceedings are public
- · Cost: attorneys, experts, internal, pay to play
- Delay



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District Court Versus Tax Court

- Judge with knowledge of tax likely only in tax court
- "Pay to play" likely only for district court
- De novo review (deference level varies by state)
- Jurisdiction for constitutional issues (tax court can obtain in some states)
- Both are public proceedings (tax court opinions are typically easier to find)
- Both follows rules of civil procedure (discovery, motions, etc.)
- Both follows rules of evidence





Litigation Strategies

- Know your judge and opposing counsel
- Litigation Hold
- Issues Appealed
- Discovery and Depositions
- Confidential or Proprietary Information
- Stipulations of Fact
- Getting to Summary Judgment
- Creating a Record for Further Appeal
- Settlement During Litigation Consider Mediation





Appellate Litigation

- Appellate Court reviews the record created below
- Preservation of issues
- Varying levels of deference among the states







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